

# Webinar: Climate Change Mitigation: What can you do right now?

## *Cutting Carbon in Construction*

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Remarks: This material/event is funded by the Professional Services Advancement Support Scheme of the Government of the Hong Kong Special Administrative Region. Any opinions, findings, conclusions or recommendations expressed in this material/any event organised under this project do not reflect the views of the Government of the Hong Kong Special Administrative Region or the Vetting Committee of the Professional Services Advancement Support Scheme.



# Cutting carbon in construction

**Green Council webinar - Climate Change Mitigation:  
What can you do right now?**

**22<sup>nd</sup> February 2022**

**Emma Harvey – Group Sustainability Manager**



# Introduction to Gammon

Integrated award-winning building contractor

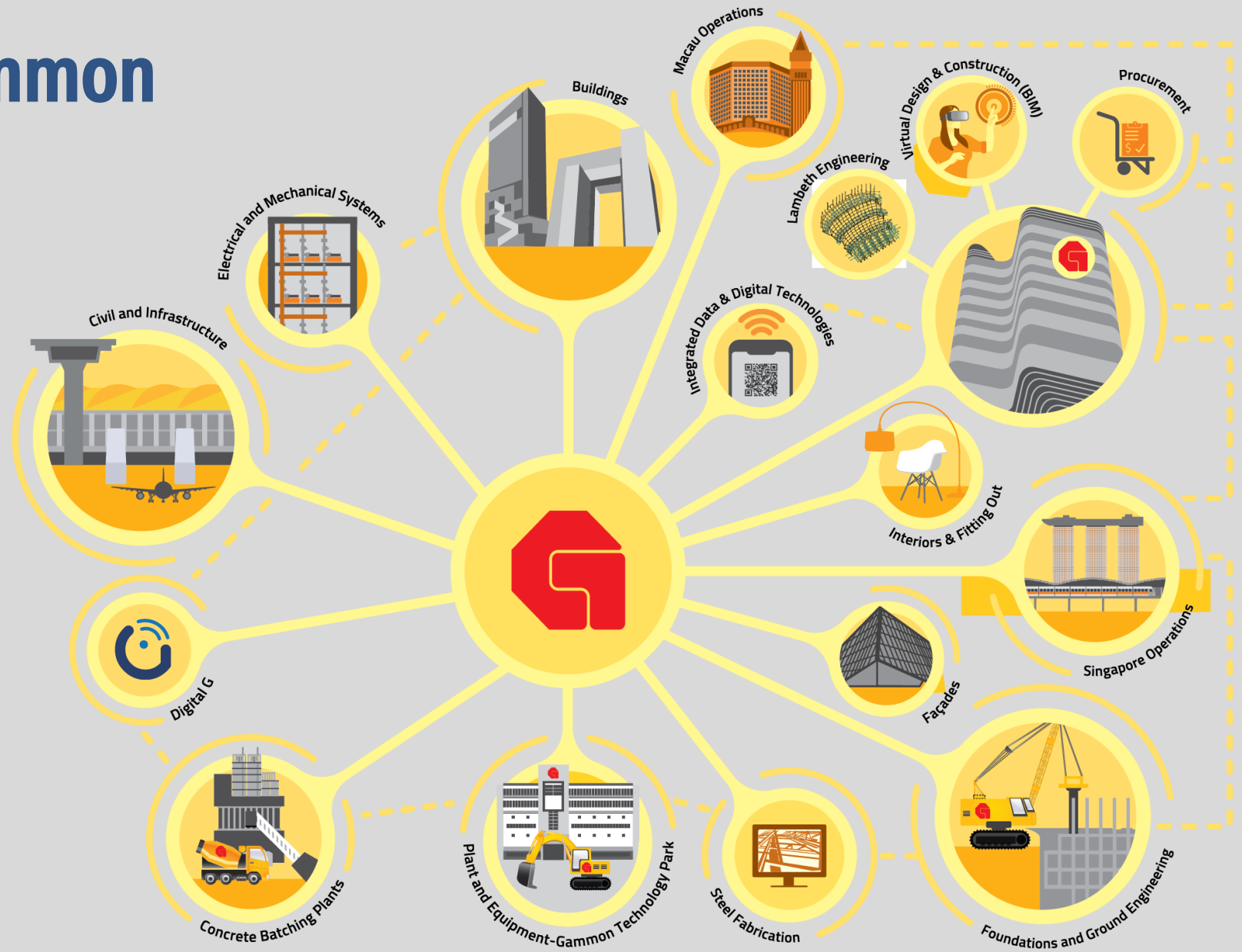
Headquartered in Hong Kong since 1958

Around 7,000 staff in HK, Singapore and Guangdong

Annual turnover US\$2.5Bn

Jointly owned by Jardines & Balfour Beatty

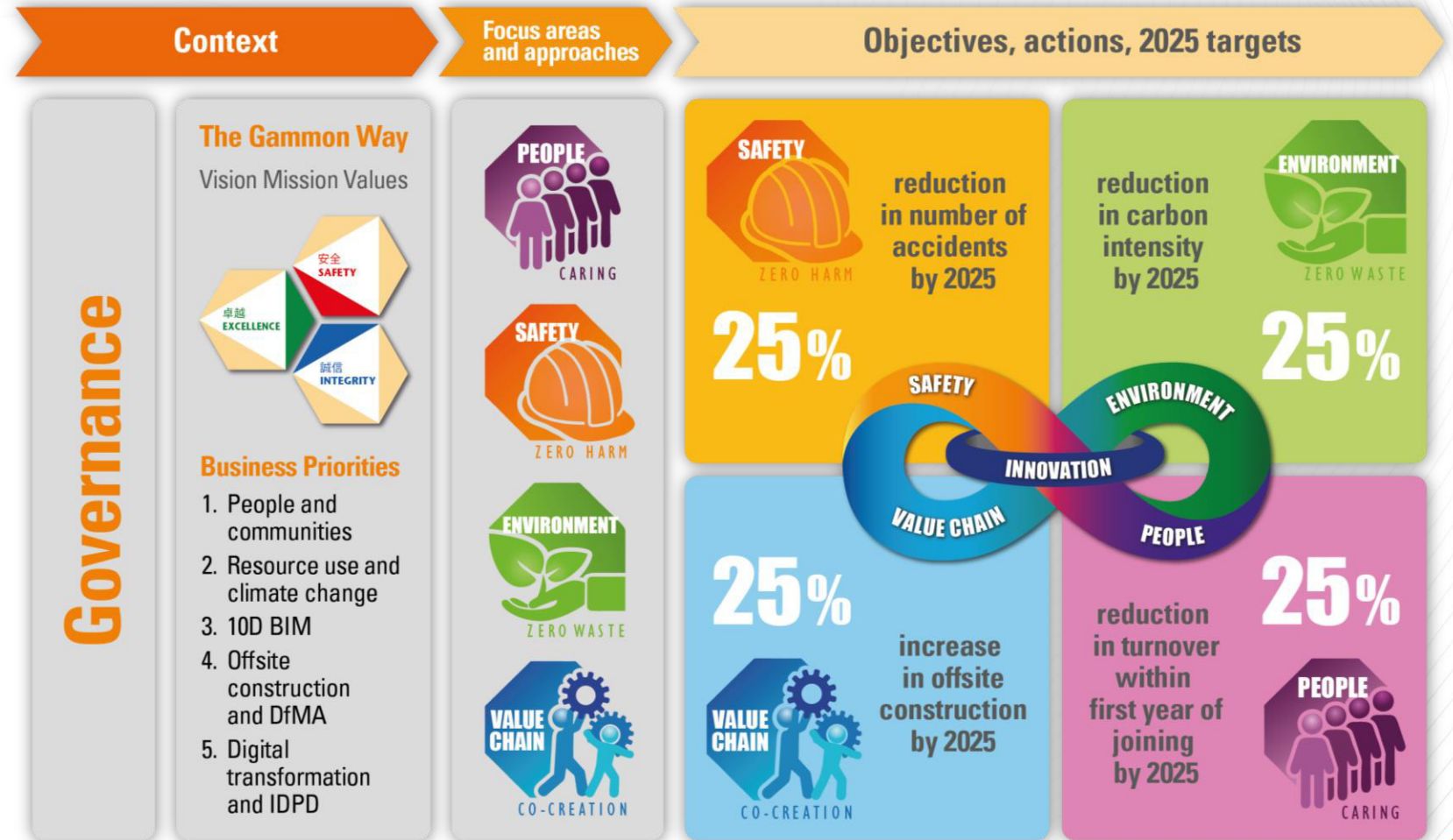
Over 160 green building projects



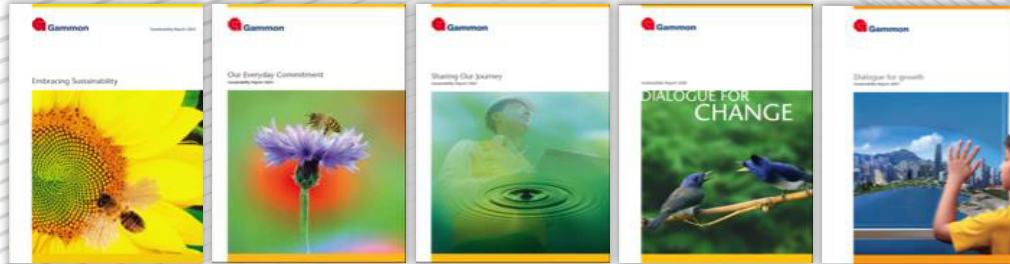


# Responsible Growth – 25 by 25

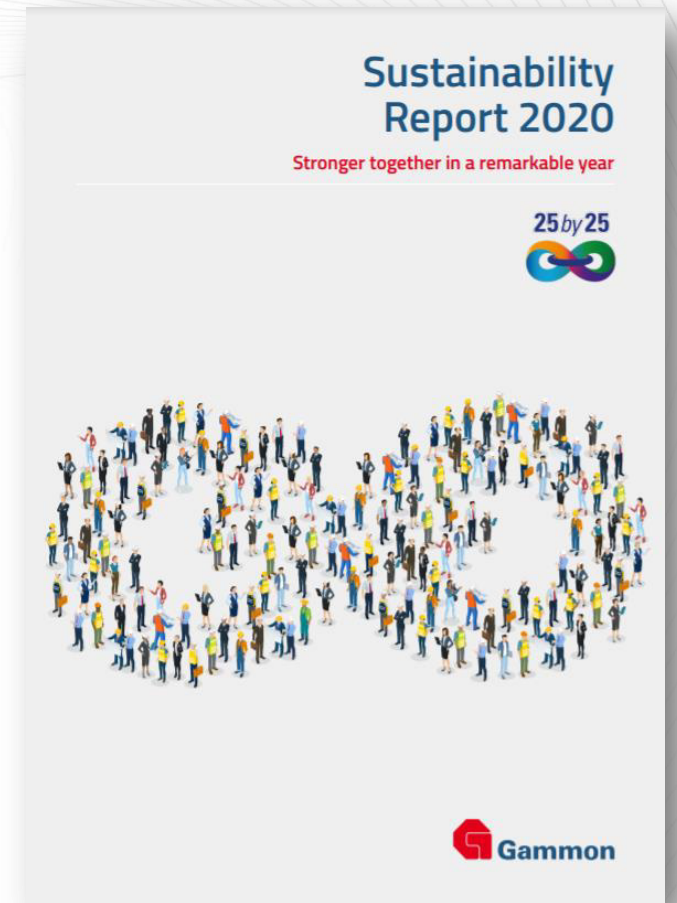
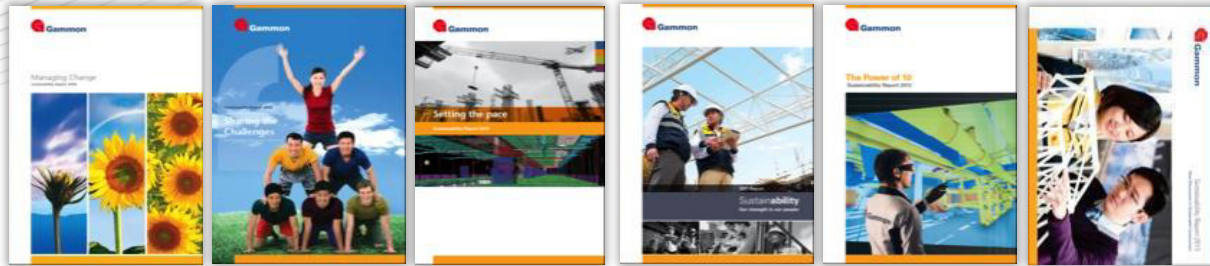
We focus our efforts on four areas and our approach is to target mainly 25% improvements by 2025 across a range of issues that are crucial for the industry – our **people** (and the **community**), **safety**, the **environment** and our **value chain**



# Sustainability Reporting and Engagement



<https://www.gammonconstruction.com/en/sustainability-report.php>



## 2020 Gammon Sustainability Webinar Series

Responsible Growth – 25by25

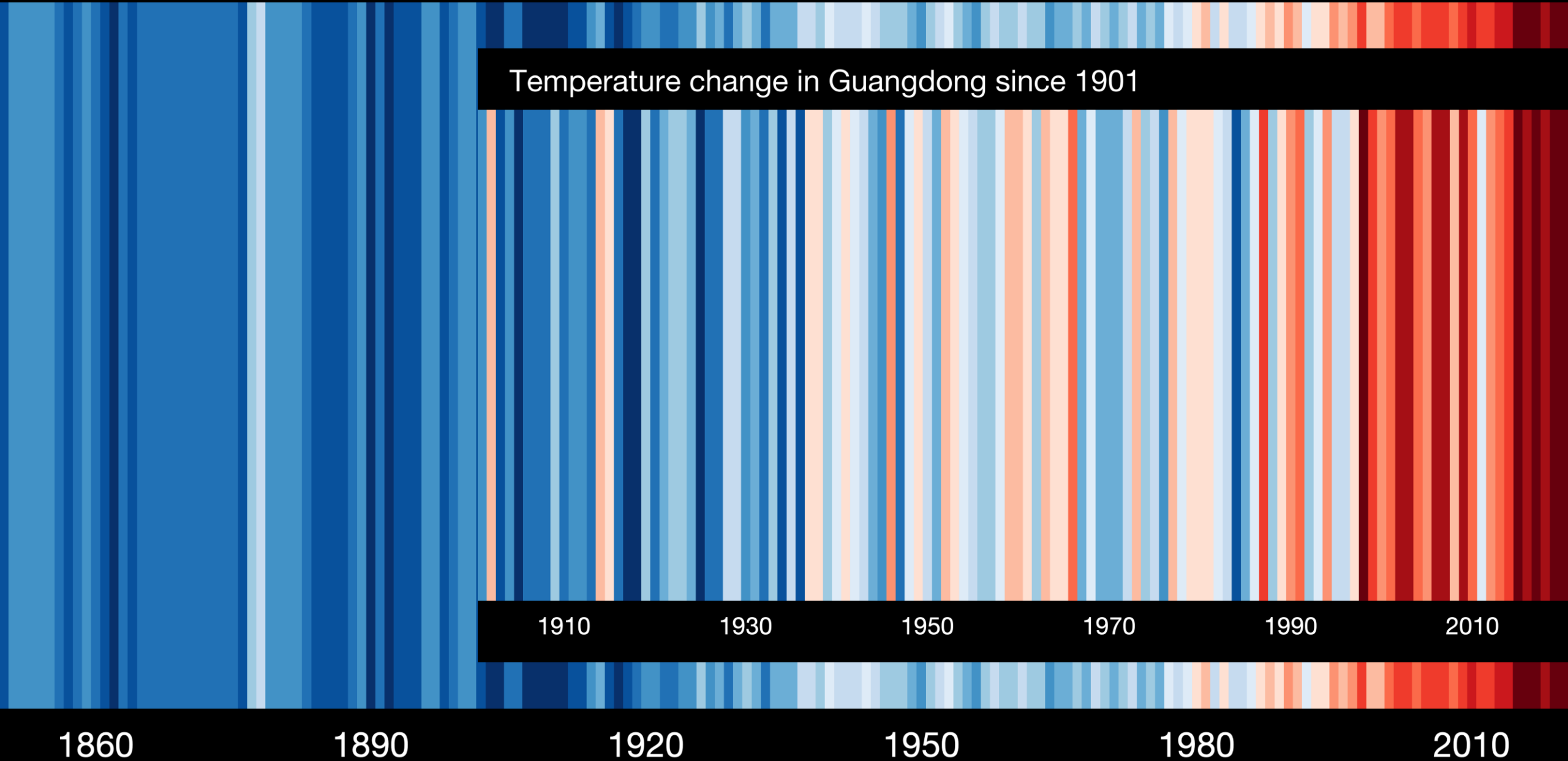


OCTOBER 2021  
**TOGETHER for TOMORROW**  
 Gammon SUSTAINABILITY MONTH

# Climate change mitigation

What does it mean for us in the construction sector?

# Global temperature change (1850-2020)



# Types of carbon in construction



## Embodied Carbon

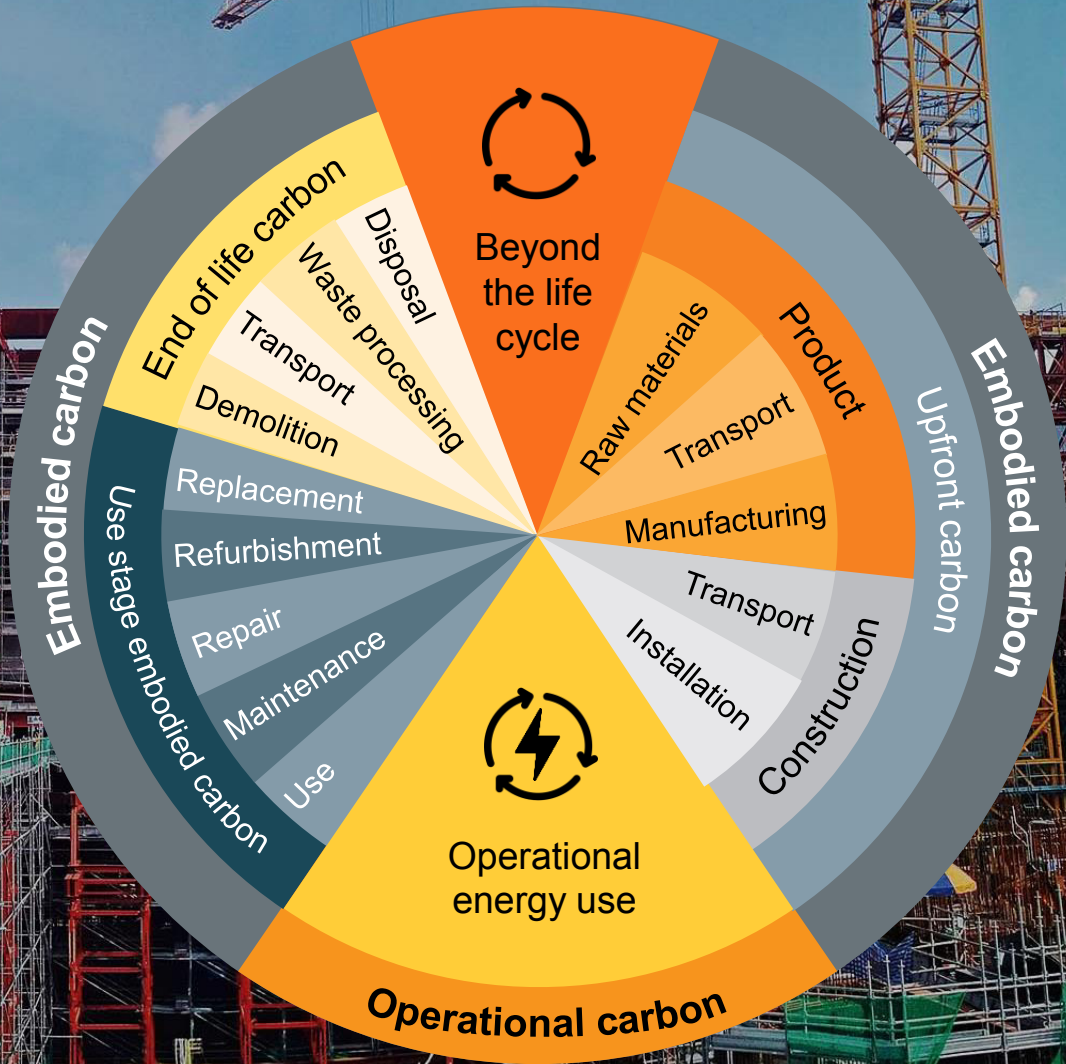
The emissions from manufacturing, transportation, and installation of building materials.

## Operational Carbon

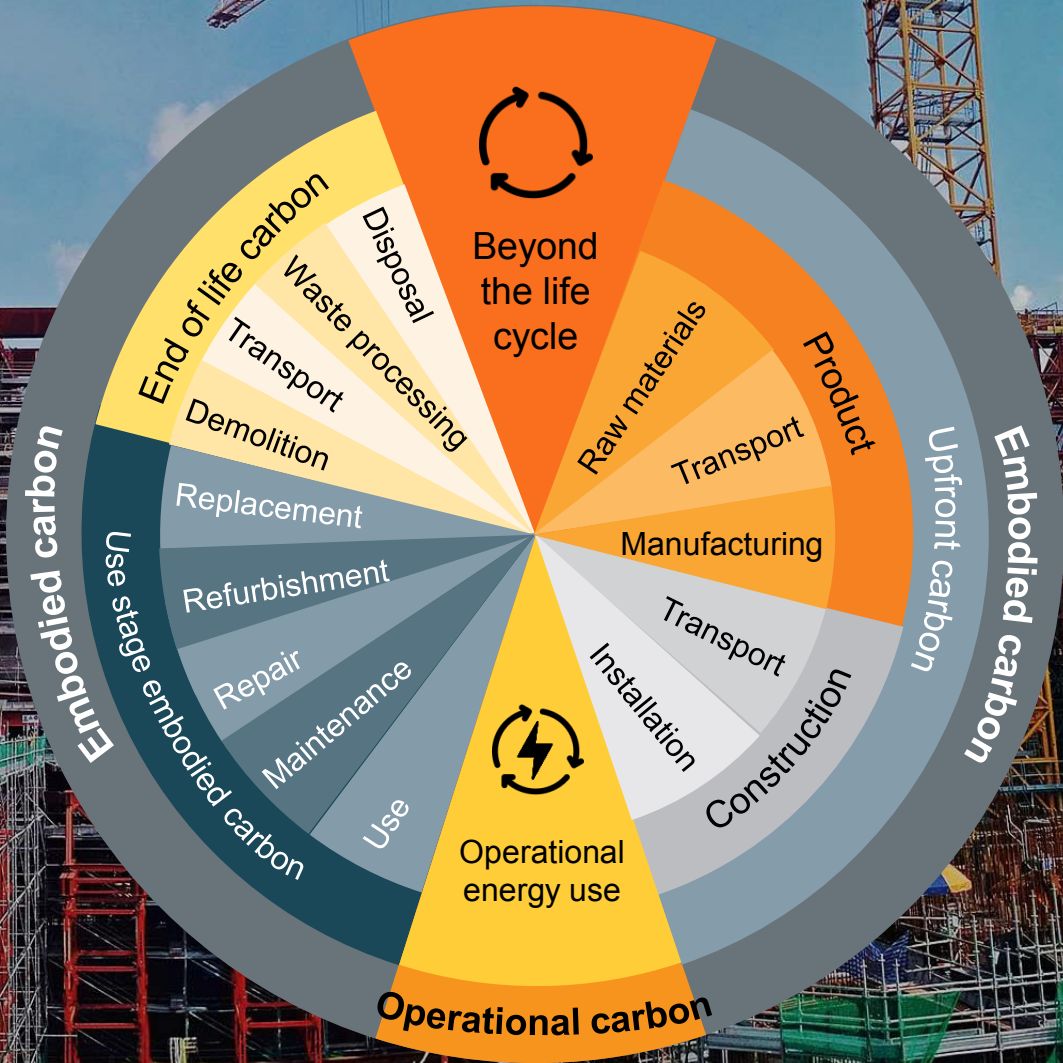
The emissions from a building's energy consumption.



# Whole-life carbon approach



# Whole-life carbon approach

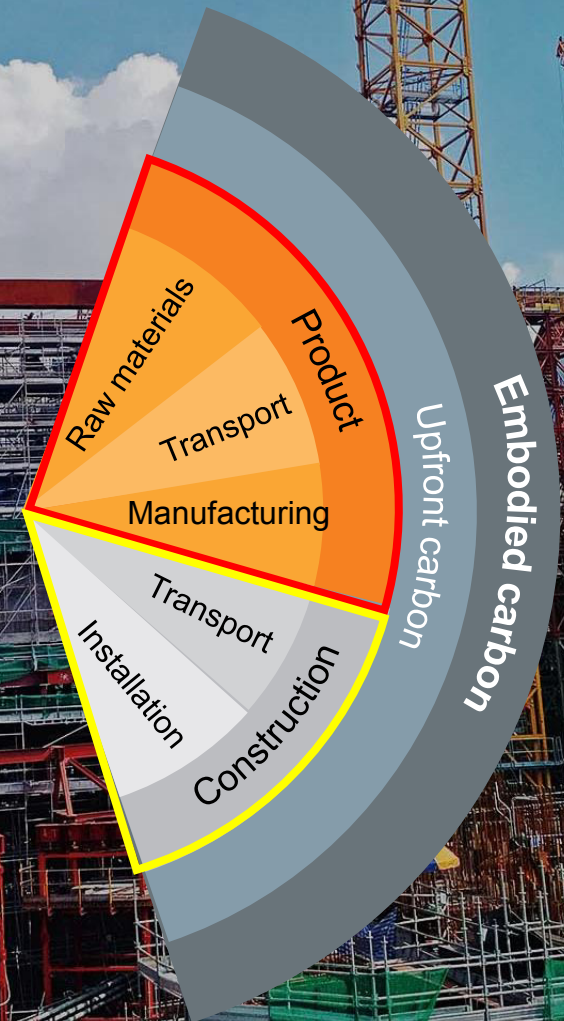


**Upfront  
carbon  
mitigation  
focus**

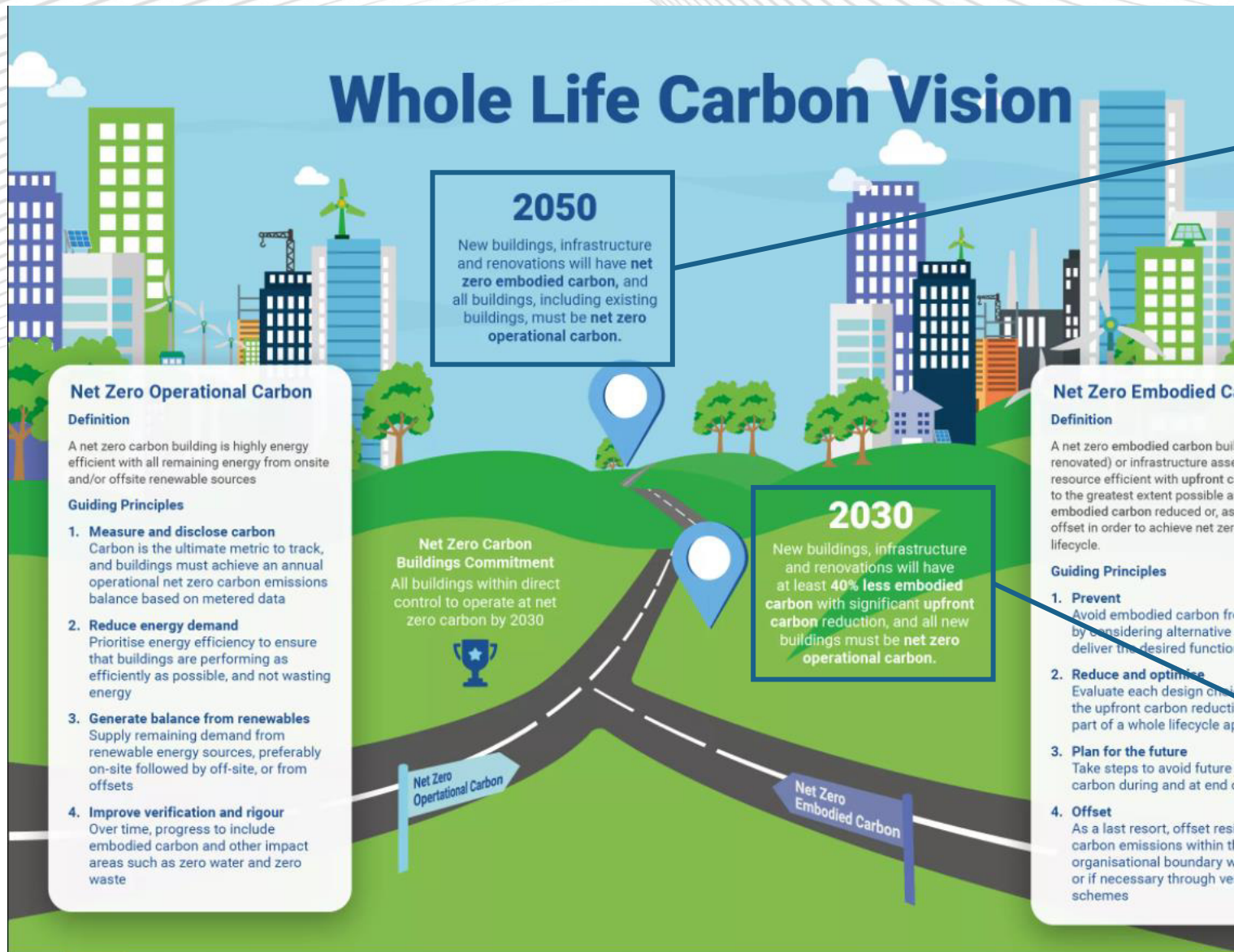
**Materials  
embodied  
carbon**

**Upfront carbon**

**Carbon from  
construction  
activities**



# World Green Building Council Vision

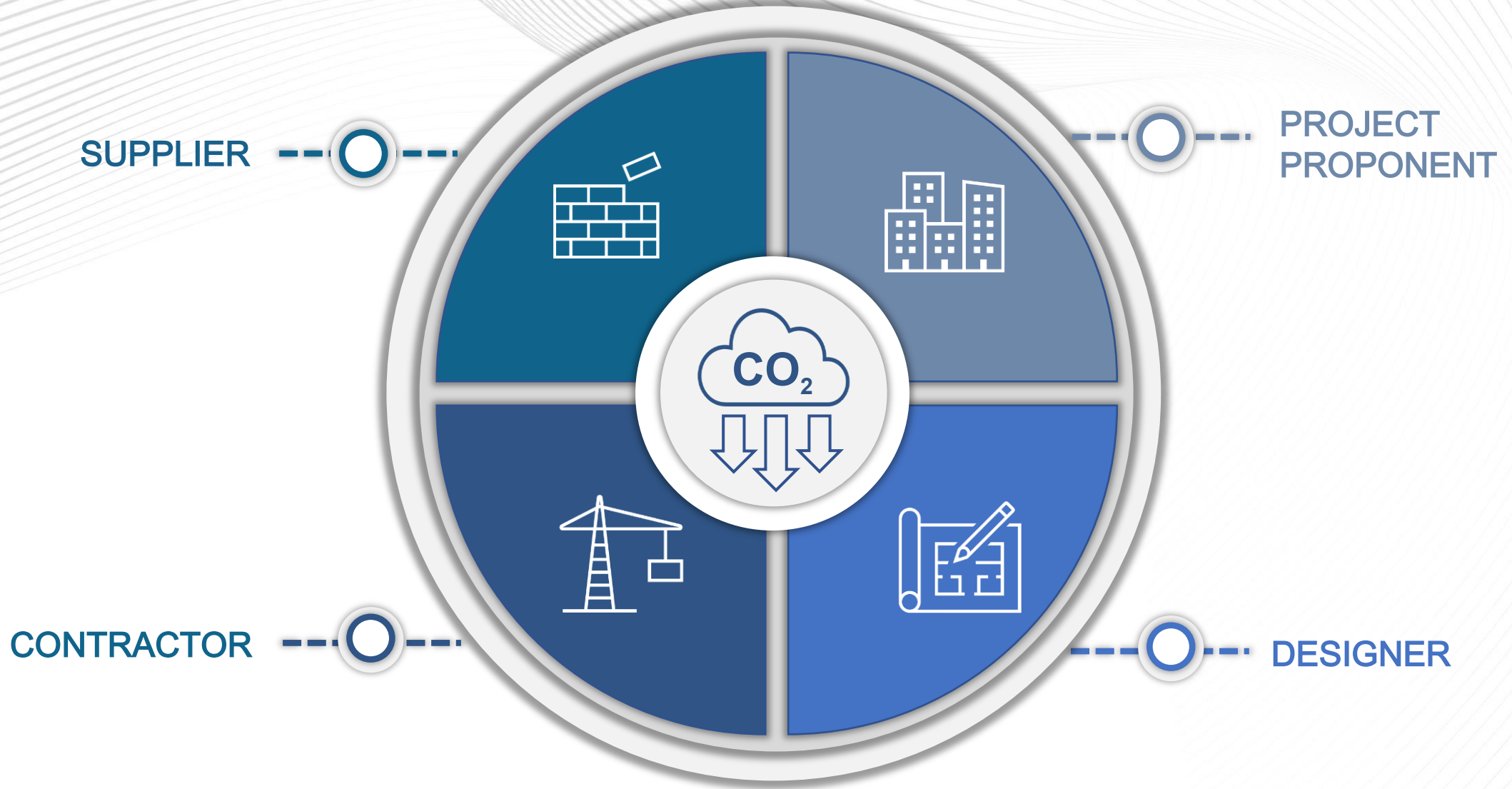


## 2050

New buildings, infrastructure and renovations will have **net zero embodied carbon**, and all buildings, including existing buildings, must be **net zero operational carbon**.

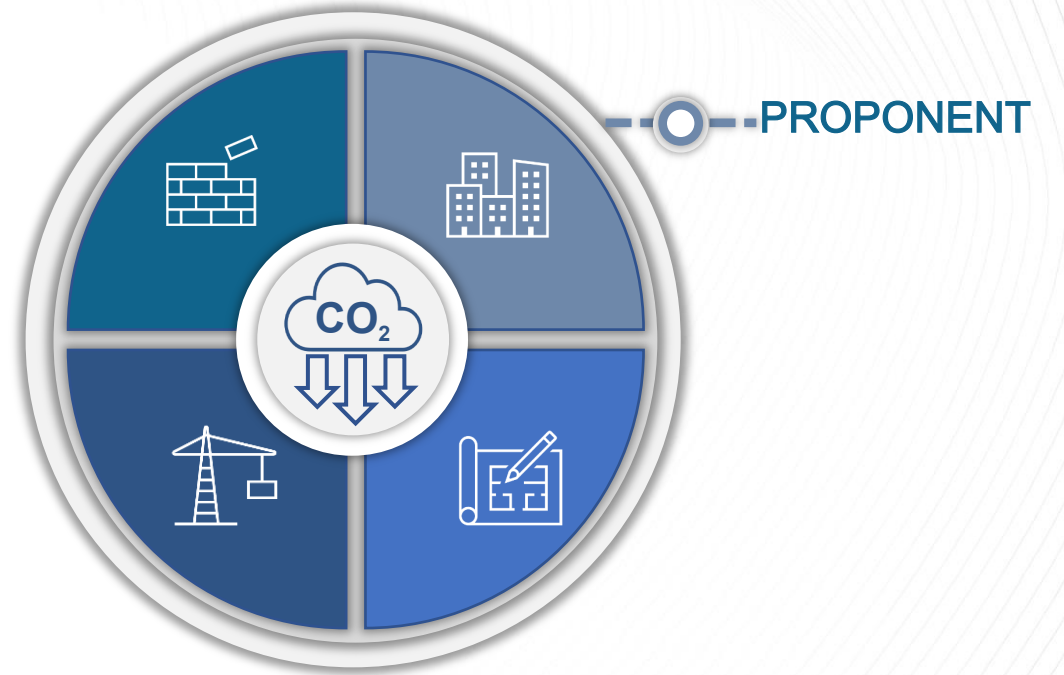
## 2030

New buildings, infrastructure and renovations will have **at least 40% less embodied carbon with significant upfront carbon reduction**, and all new buildings must be **net zero operational carbon**.



# Climate change mitigation

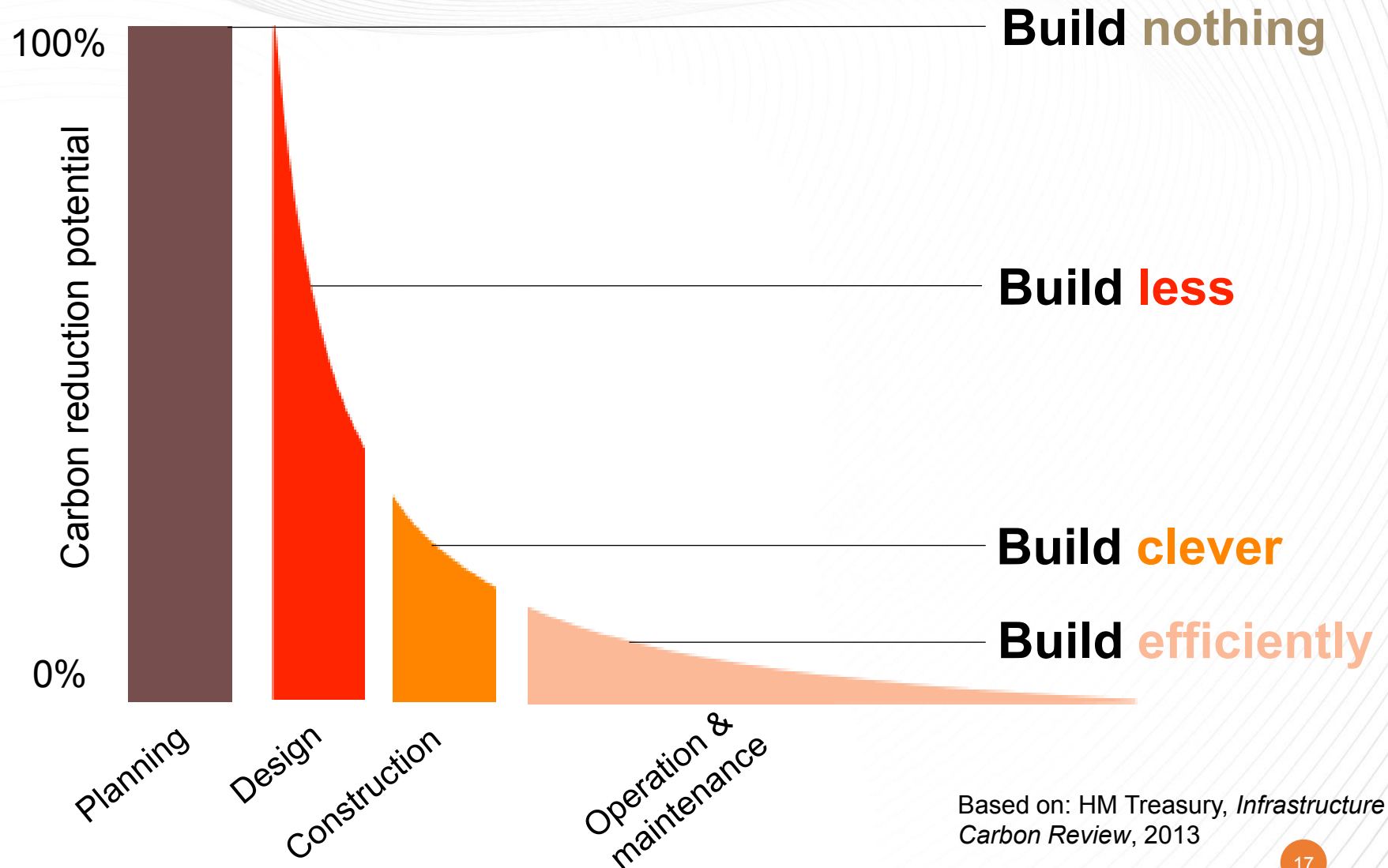
## Proponent's role



CONTRACTOR

# The pathway to net zero carbon starts early

- Carbon reduction potential is greatest at the concept, planning and design stages
- Carbon should be viewed as a critical success factor and decision-making criteria together with budget and programme, not in isolation.
- Set targets during design phase for embodied carbon



Based on: HM Treasury, *Infrastructure Carbon Review*, 2013

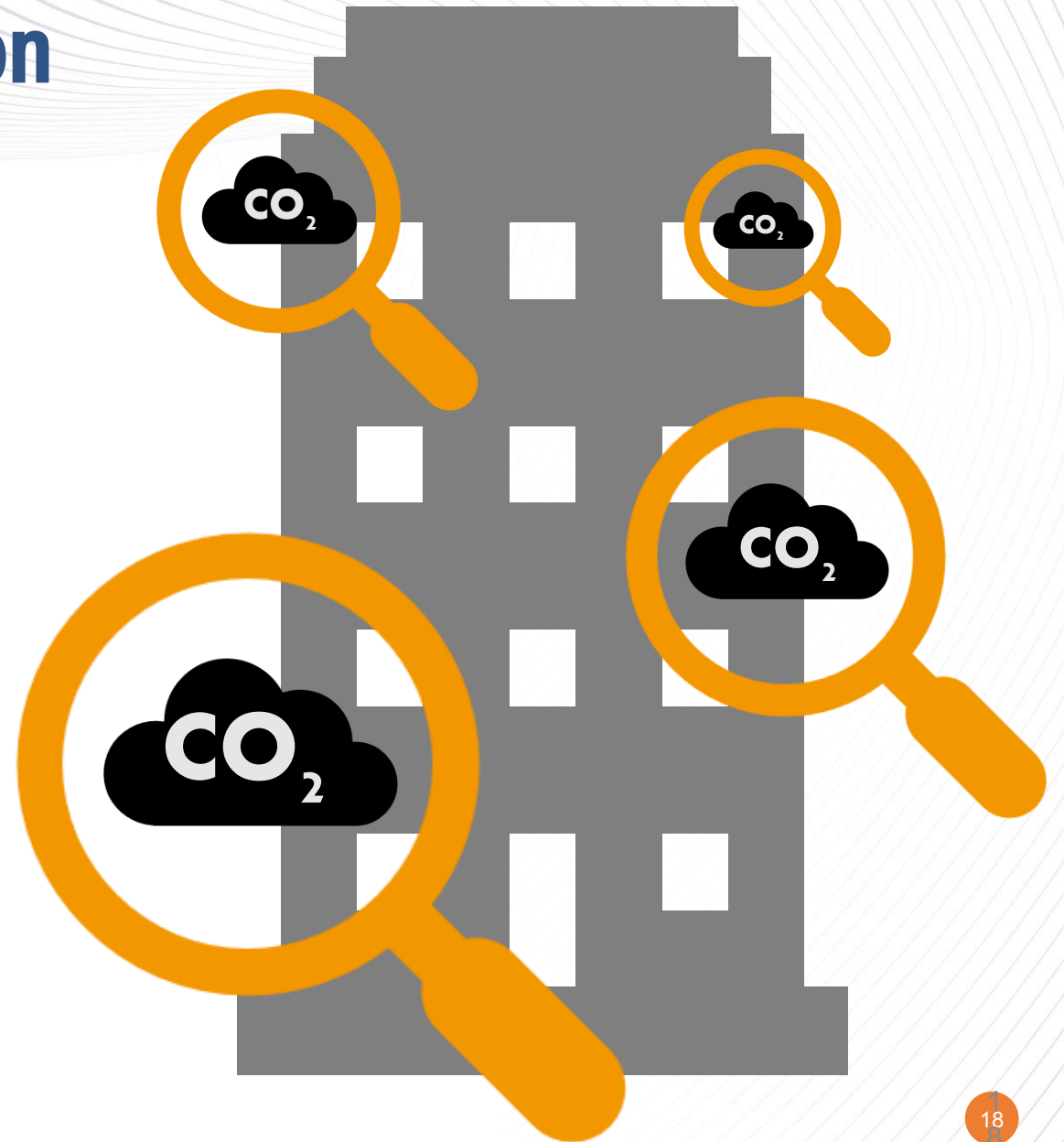
# Whole life and embodied carbon thinking

Life-cycle carbon assessment (LCA): assess and target reductions – carbon can be considered a proxy for cost

Integrate low carbon specifications into contract procurement

Consider early contractor involvement or design and build contracts

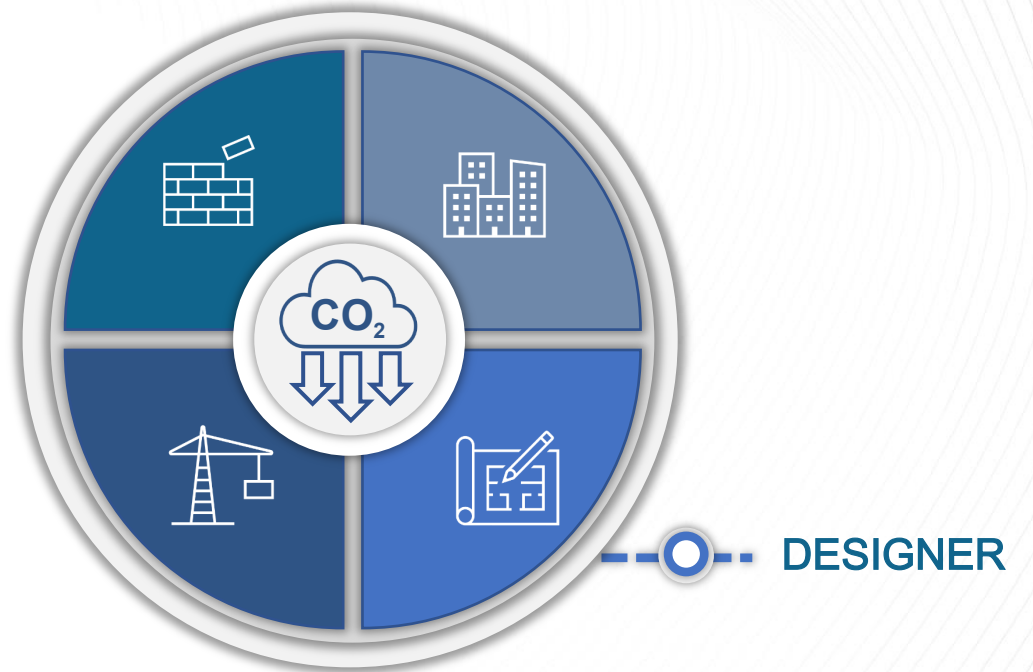
**Longer design life, flexibility for adaptation, and disassembly for reuse and material recovery**





# Climate change mitigation

## Designer's role



CONTRACTOR

# Designer's role

Lean design - enough time to optimise design, lighter structure = reduced foundations, especially steel and concrete (majority of CO<sub>2</sub>e footprint)

Lower carbon materials and LCA to drive down embodied carbon

Programme for **offsite construction**



Sustainably managed engineered timber, suitable for offsite

Glu-lam & cross laminated timber, composite buildings



# Climate change mitigation

## Contractors' role



CONTRACTOR

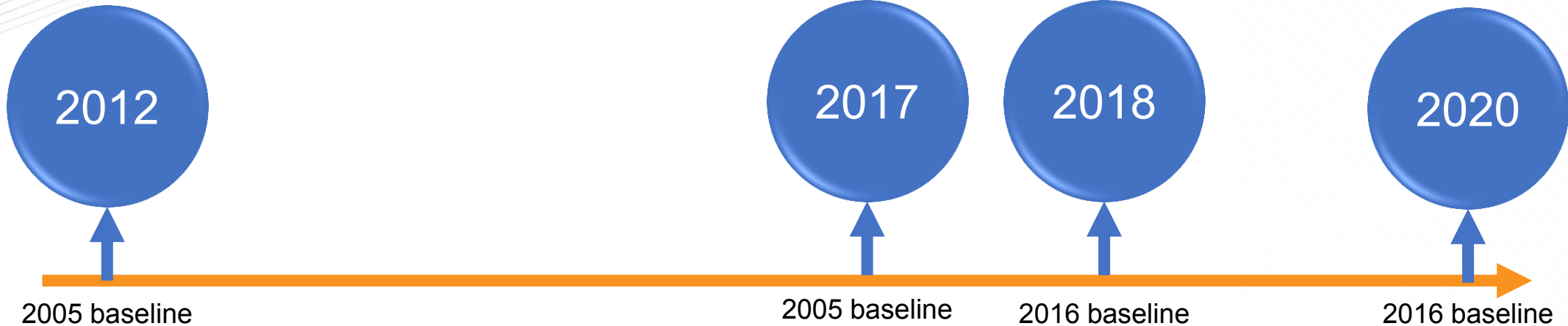
# Our carbon progress so far...

Set target for **50%** reduction in carbon intensity\* by 2020

Achieved **70%** reduction in carbon intensity

Set target for **25%** reduction in carbon intensity\* by 2025

Achieved **25%** reduction in carbon intensity and **26%** reduction in absolute Scope 1 & 2 emissions



The Hong Kong Construction Association set a carbon intensity target of **25%** reduction by 2020 based on a 2010 baseline. We achieved **over 50%** carbon intensity reduction for the Group over the same period

\* = Carbon intensity is Scope 1 and 2 CO<sub>2</sub>e emissions / \$ turnover

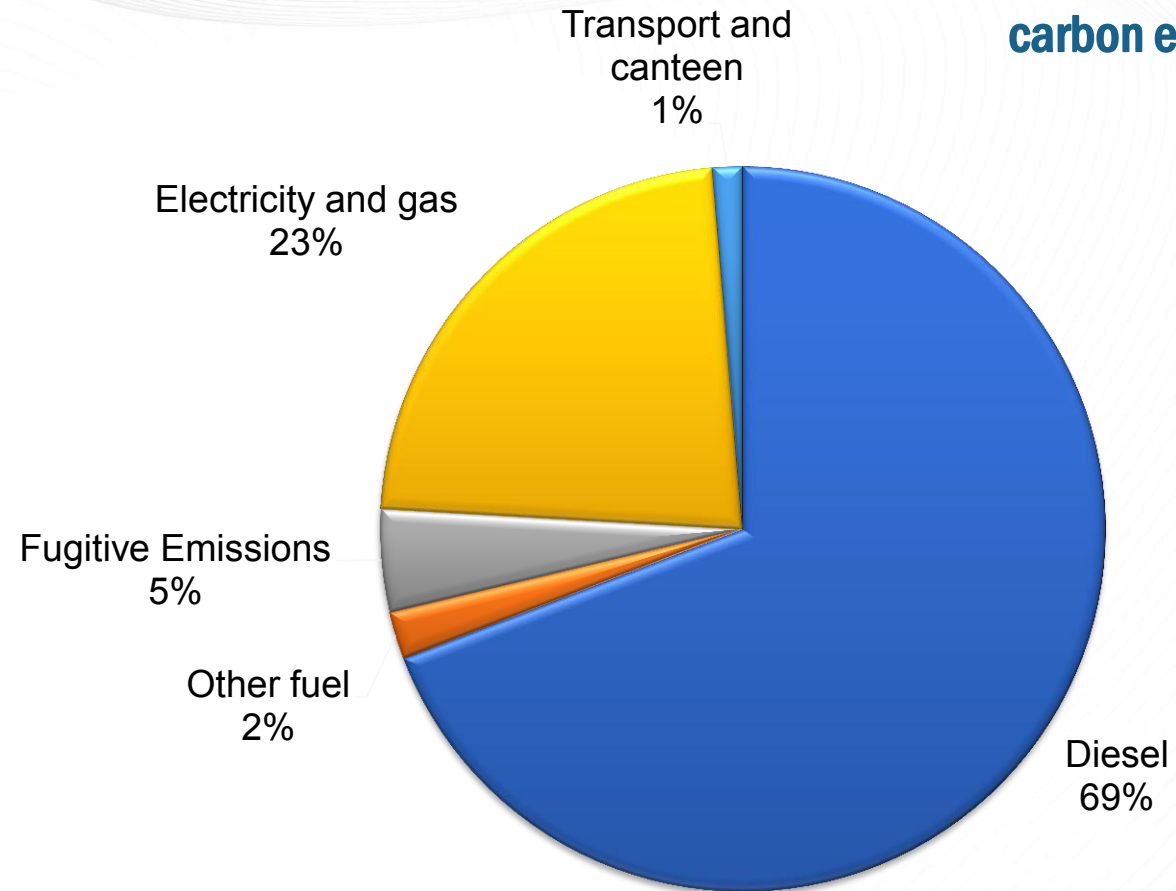
# Our energy related carbon footprint

Our scope 1 and 2 (direct and indirect energy) carbon footprint is dominated by B5 / diesel use

**Total CO<sub>2</sub>e emissions** (2020):  
Scope 1 and 2 ~66,000 tonnes

**But Scope 1 and 2 will no longer be sufficient, we must reduce scope 3 emissions also**

## Our 2020 Scope 1 and 2 construction related carbon emissions



Others includes canteen wastewater, tankered water, food waste incineration

# Carbon footprint under our control

Our carbon footprint is typically dominated by:

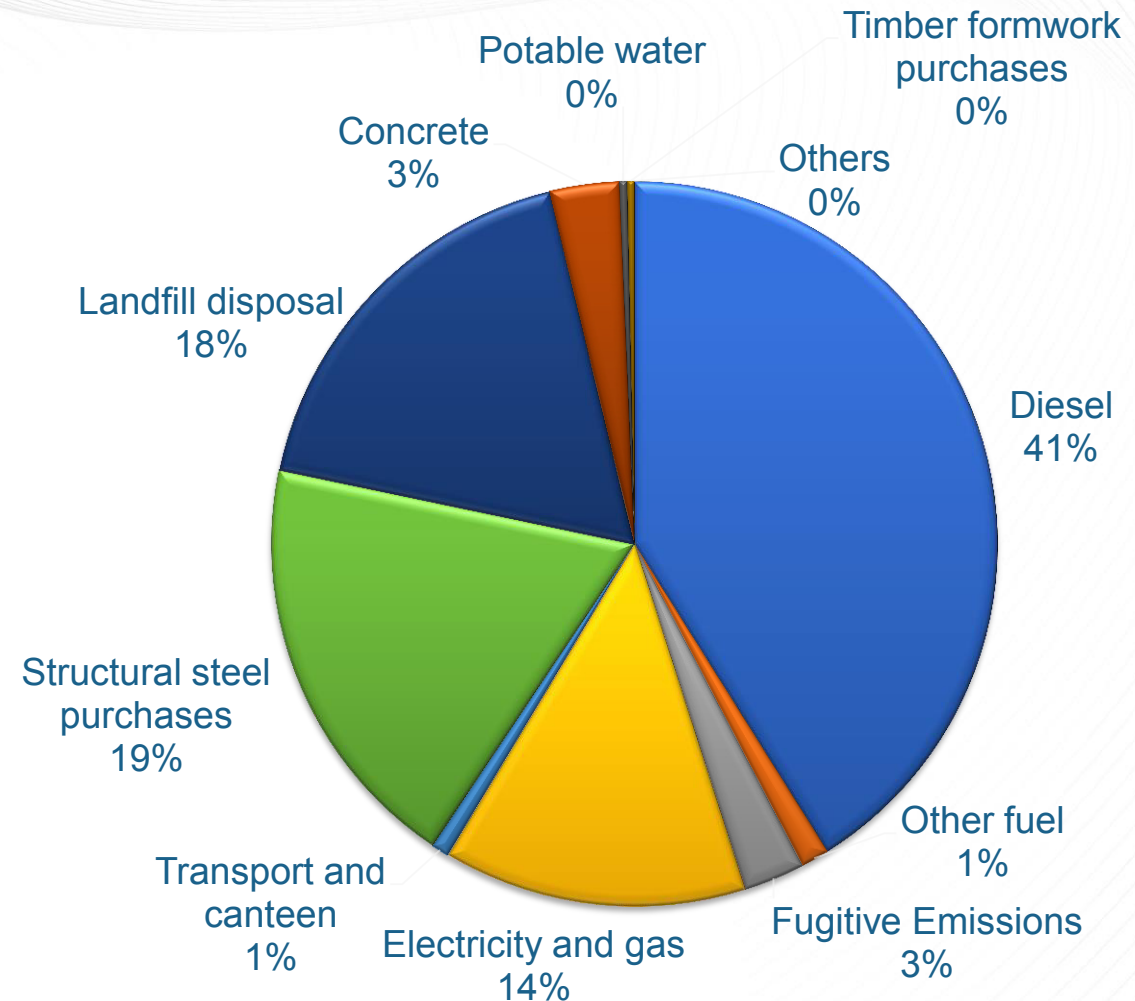
- Diesel for Scope 1 and 2 (direct and indirect energy)
- Embodied carbon for temporary works purchases and waste for Scope 3 (indirect)

**Total CO<sub>2</sub>e emissions** (2020)

Scope 1 and 2 ~66,000 tonnes

Scope 1, 2 and 3 ~ 112,500 tonnes

## Our 2020 construction related carbon emissions (including temporary works material purchases)

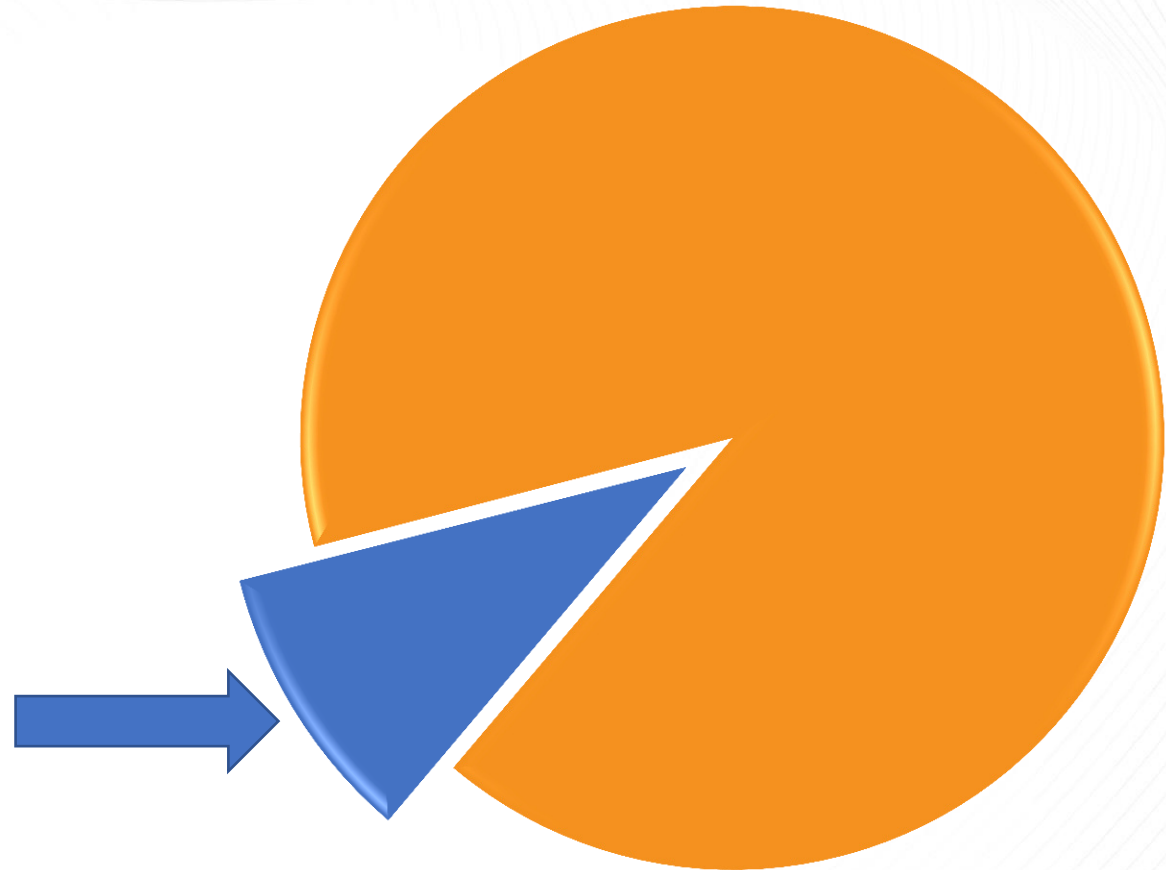


Others includes canteen wastewater, tankered water, food waste incineration

# Carbon footprint related to Gammon

**Around 90% of upfront carbon is embodied carbon in permanent works materials – Gammon can only influence**

**Around 10% of upfront carbon is temporary works and construction activities (Scope 1, 2 and 3) – Gammon can potentially control**





# Influence value chain and deliver projects efficiently

**Influence and collaborate** with project proponents and designers

**Influence supply chain** – by raising awareness, specific contract requirements and incentives

**Use less / low carbon energy sources**

**Deliver efficiently** - examples:

- **Digital twins (BIM)** with full co-ordination and rehearse sequence of works
- **DfMA / offsite construction** and **optimise design** for lean permanent works where possible
- Select **construction methods** / temporary works design with lower carbon intensity (e.g. structural steel reuse, system formwork, sustainably certified timber etc.)
- **Waste management** to avoid / reduce waste to landfill and surplus
- **Water efficiency** by minimising, recycling and reusing potable water supplies
- Ensure similar good environmental management at **offsite partner factories**



# Reusing struts for excavation and lateral support



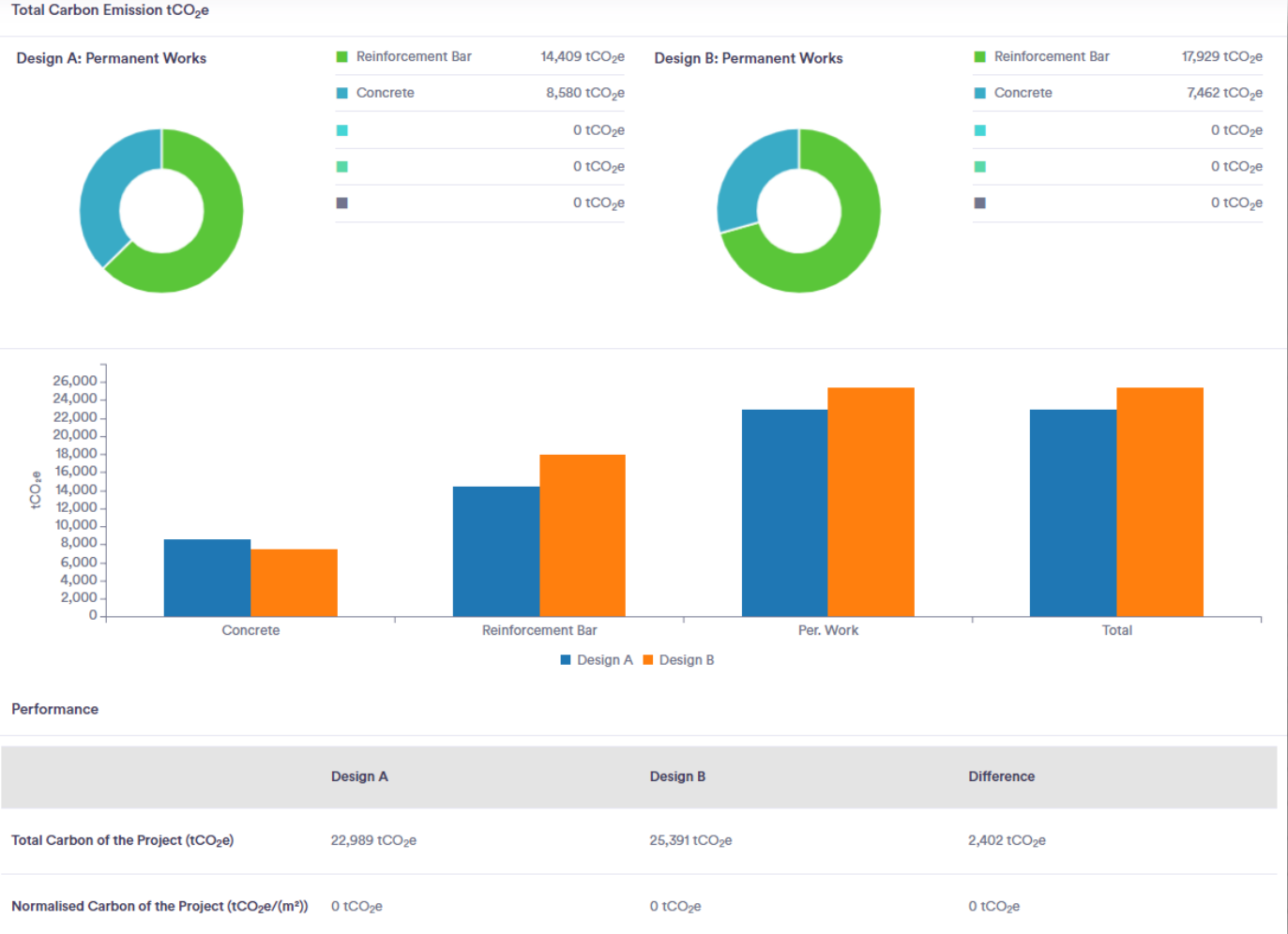
# Modular Steel towers



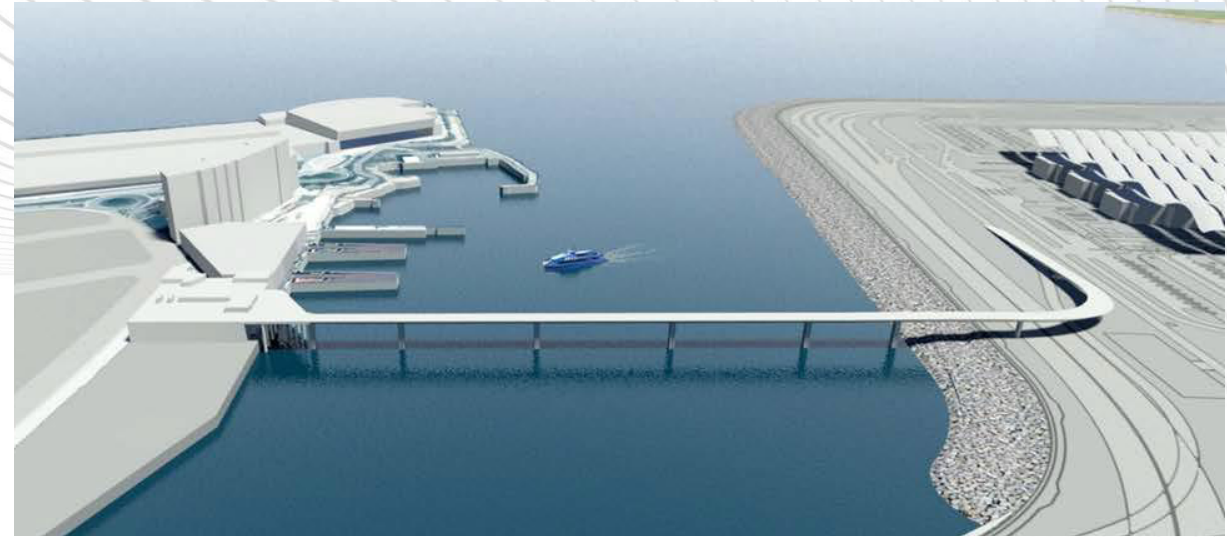
# Foundation Design - Bored piling for commercial project

*Use of higher strength concrete (C60 vs C45) to reduce rebar in foundations*

Carbon saving from switching concrete mix and rebar quantity needed = 2,402 tonnes CO<sub>2</sub>e



# Intermodal Transfer Terminal Bonded Bridge - Cement reduction for marine sediment stabilisation



## Excavated marine sediment stabilisation and solidification

To reduce carbon footprint and maximize the cost benefit, testing was undertaken to determine the optimum mixing ratio for sediment treatment is of:

- Minimum content of Portland cement, which is carbon intensive
- Adequate content of granular material
- Maximum content of sediment

## Cement used:

- Typically 5-20% cement use
- **Reduced to 0.5%**

**1,964t of cement reduction**

**Avoided 1,993 tonnes CO<sub>2</sub>e emissions**

Gammon Construction Ltd  
Purchase Order No. 105220X  
1000 K00A



100% **FSC / PEFC certified** timber  
for formwork and door purchases

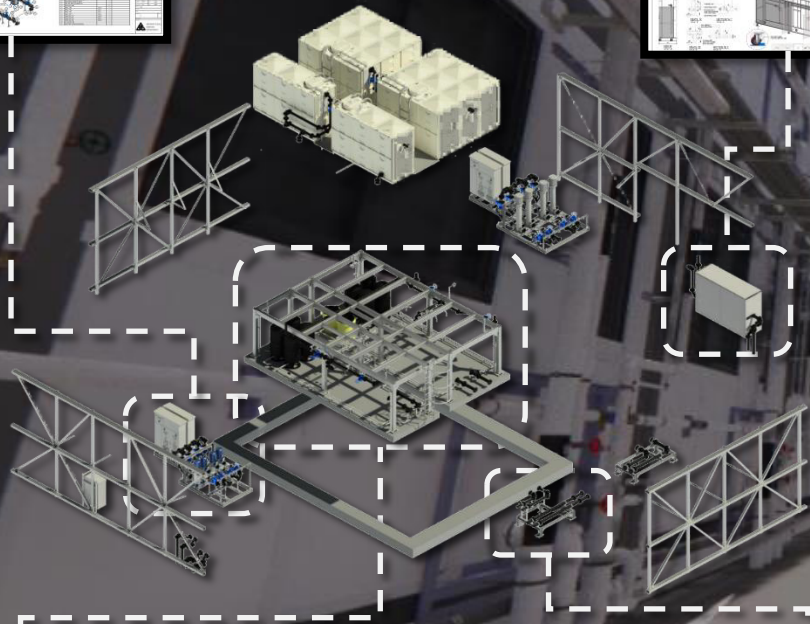
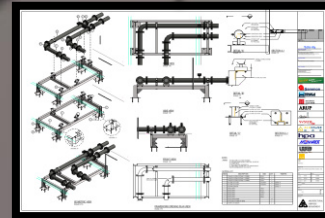
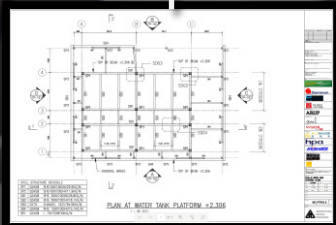
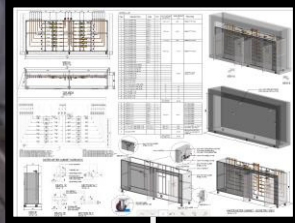
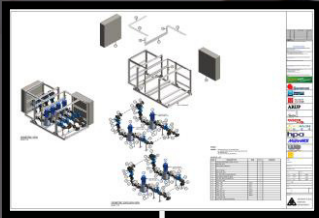
# CIC CARBON ASSESSMENT TOOL

Understanding the embodied carbon of construction materials and carbon emissions of on-site construction process provides the opportunities to improve the sustainability performance and construction project efficiency.

Start your journey with the CIC Carbon Assessment Tool

SIGN IN

# BIM and offsite



# BIM and offsite

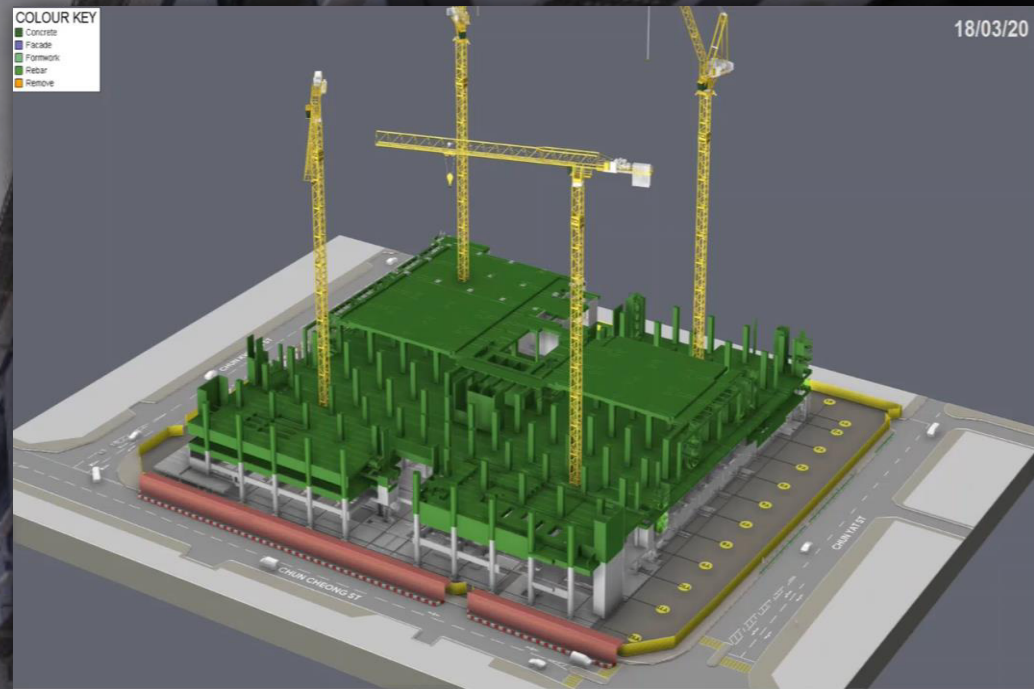
E&M modules



Precast



COLOUR KEY  
■ Concrete  
■ Facade  
■ Framework  
■ Rebar  
■ Remove



Pods



MiC





# Offsite construction

- **Standardisation and repetition** to enable manufacturing approaches to increase efficiency and reduce energy intensive lifting on site
- Reduction in carbon from material efficiency, energy, fuel and waste
- Enabled through early fully co-ordinated fixed design in BIM (BIM use in Korea case studies shown to reduce waste by 4-15%)

Carbon reduction potential	At site only	Net including factory related
Reduced energy used	Up to 80%	30%
Reduced waste	Up to 90%	50%
Reduced traffic movements	Up to 60%	20%



Sources: Won, J., Cheng, J.C.P., Lee, G., 2016. Quantification of construction waste prevented by BIM-based design validation: Case studies in South Korea. *Waste Management* 49, 170-180 and *Offsite Construction: Sustainability Characteristics*, 2013 by Buildoffsite (based on 20 case studies)

# Case study: Penny's Bay Phase 2 Quarantine facilities

Designed and fabricated 700 temporary quarantine units in just 87 days

~95% of all works used MiC methods,

Significant reductions achieved compared to traditional construction methods for residential projects\*:

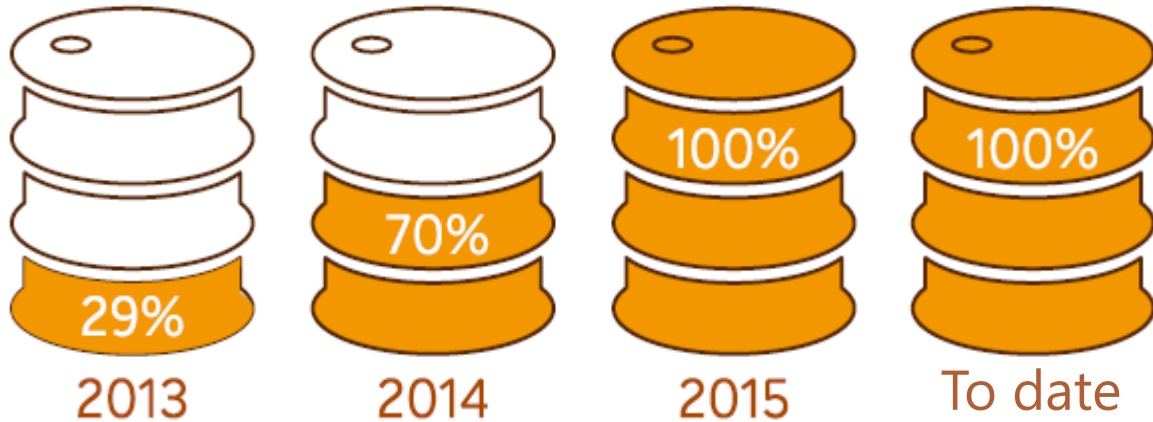
- 68% reduction in **waste** sent to landfill
- 38% reduction in **carbon** intensity
- 76% reduction in **water** intensity

*\* Average of 12 recently completed Gammon residential projects normalised against construction floor area (CFA)*





### B5 Biodiesel use in our plant and equipment (HK)



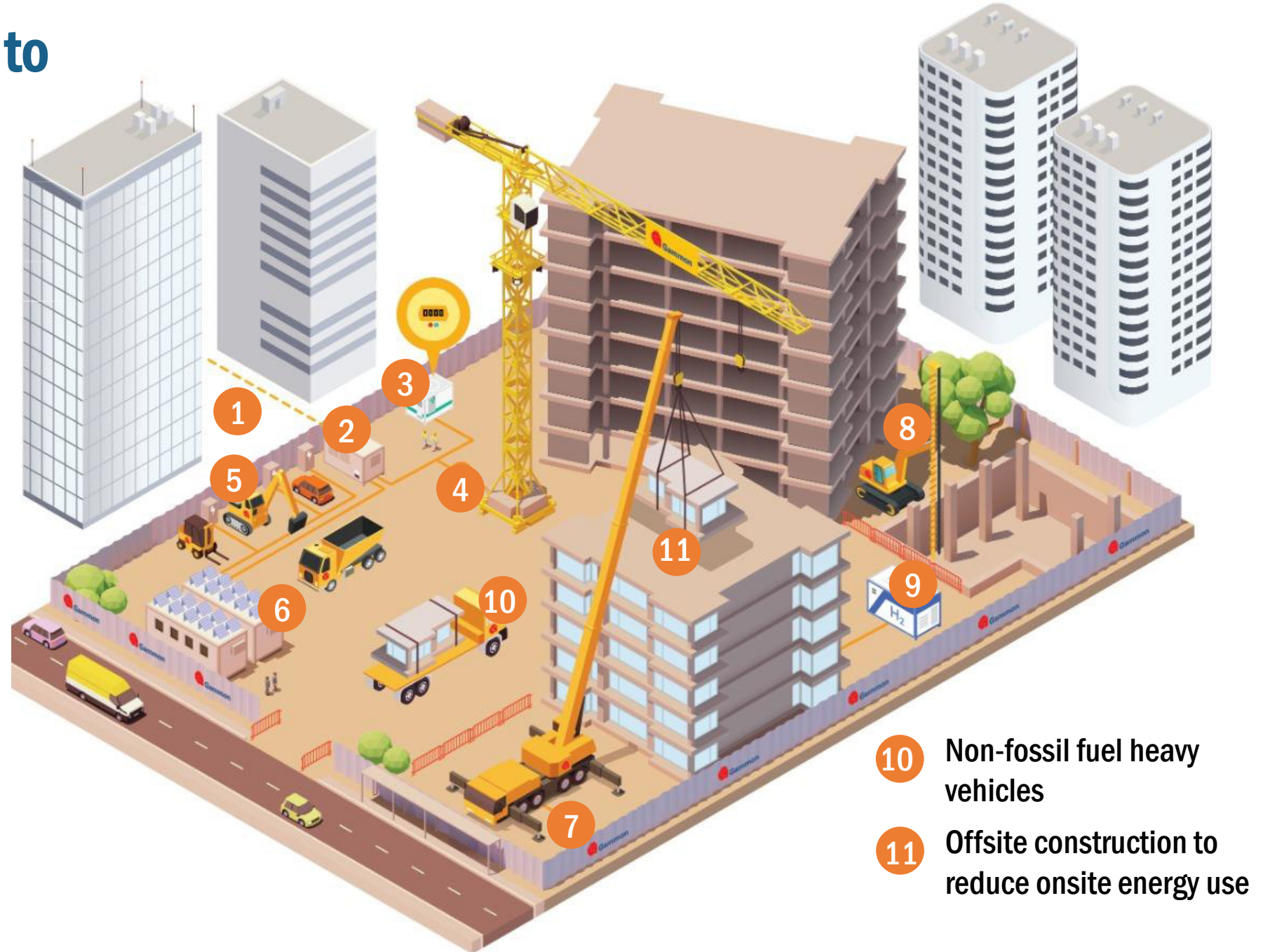
## Use less / low carbon energy

Limitations for use of **biodiesel** – engines, feedstock, sustainability confidence and cost (hydro treated vegetable oil), residual impacts and risks

Blend of solutions needed for transition to zero carbon

# Vision for transition to zero carbon

- 1 Low carbon power supply
- 2 Grid connection, possibly with temporary transformer
- 3 Battery energy storage system
- 4 Electric powered machinery and equipment
- 5 Charging for electric vehicles and plant
- 6 Renewable energy for Feed-in Tariff or to power site offices
- 7 Mobile electric plant on charge while stationary
- 8 Electric / non-fossil fuel foundations equipment
- 9 Hydrogen / other fuel cell technology



- 10 Non-fossil fuel heavy vehicles
- 11 Offsite construction to reduce onsite energy use

## Optimising electricity use – current opportunities

- 1 Low carbon power supply
- 2 Grid connection, possibly with temporary transformer
- 3 Battery energy storage system
- 4 Electric powered machinery and equipment
- 5 Charging for electric vehicles and plant



# Battery Energy Storage System – The Enertainer



**78%**

lower OPEX  
(vs a  
350/400kVA  
generator)

**81%**

less CO<sub>2</sub>  
footprint  
(vs a  
350/400 kVA  
generator)

**15**

decibels\*  
quieter than  
quietest type  
of generators  
used

(\*in terms of sound power level)

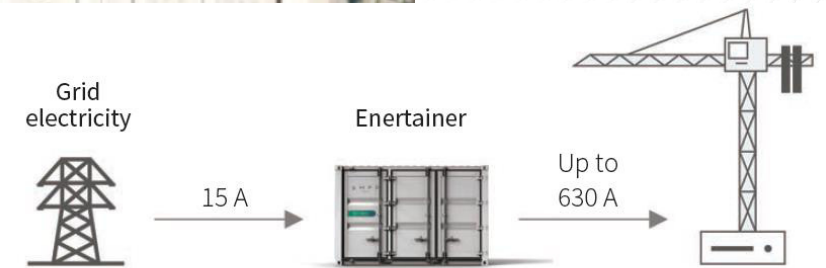
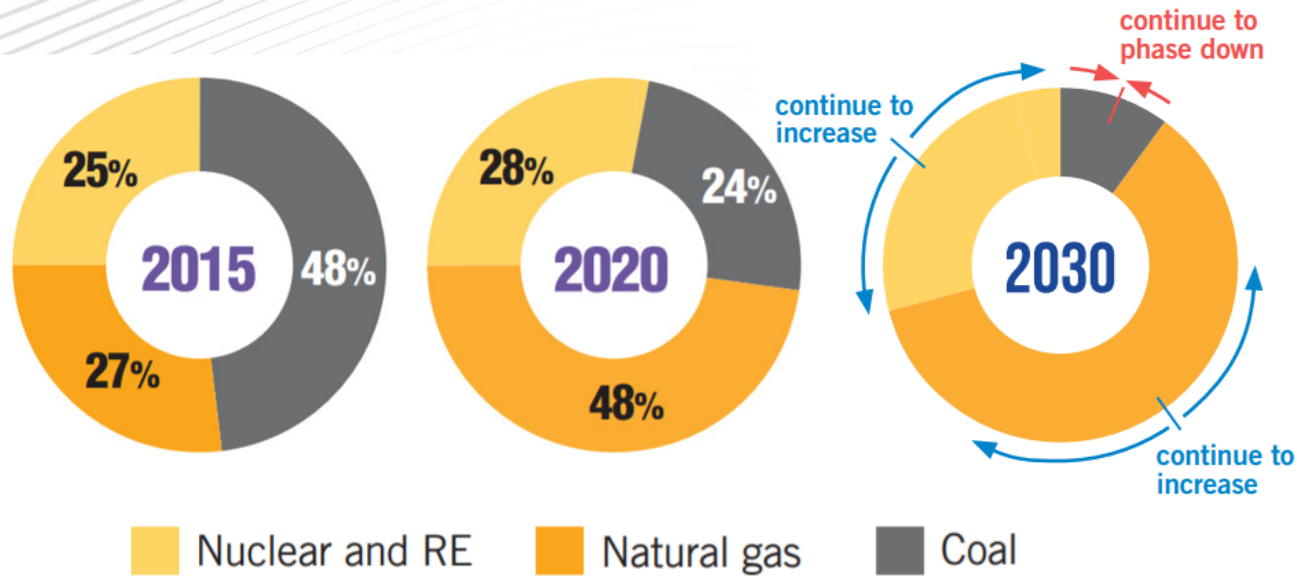


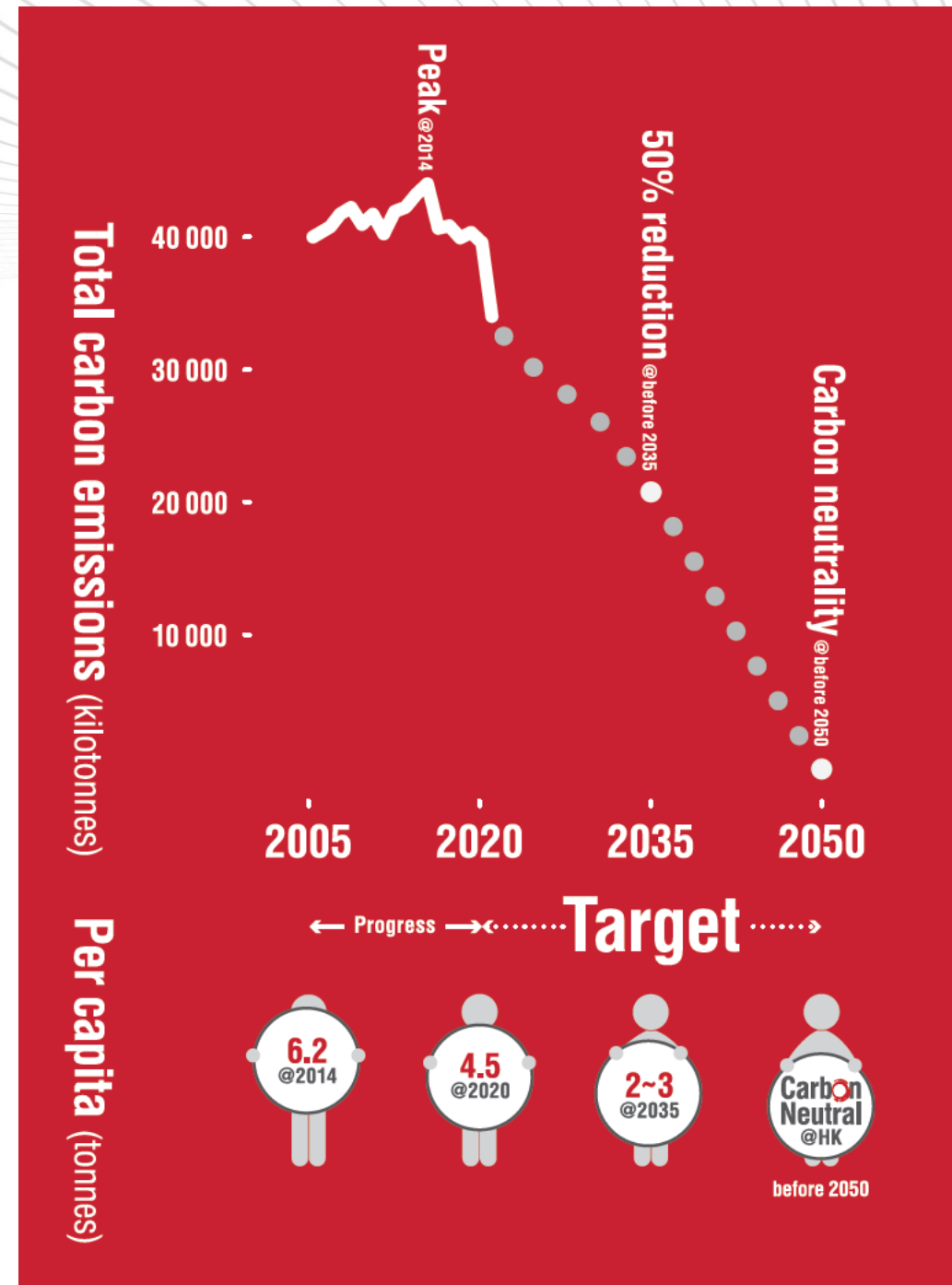
Diagram of the connection between the utility mains, Enertainer and the load.

# Why electrify?



- Allows for more energy efficient operation compared to diesel generators
- Take advantage of planned decarbonisation of the electricity grid - phase out coal, more natural gas, more non-fossil fuels (e.g. FiT, offshore wind)

Sources: HKSARG Climate Action Plans 2030+ and 2050



# Why electrify? Decarbonisation + health + +

People regularly exposed to diesel exhaust fumes at work can be up to **40%** more likely to develop lung cancer\*



Carbon  
footprint



Air pollution



Noise  
impacts



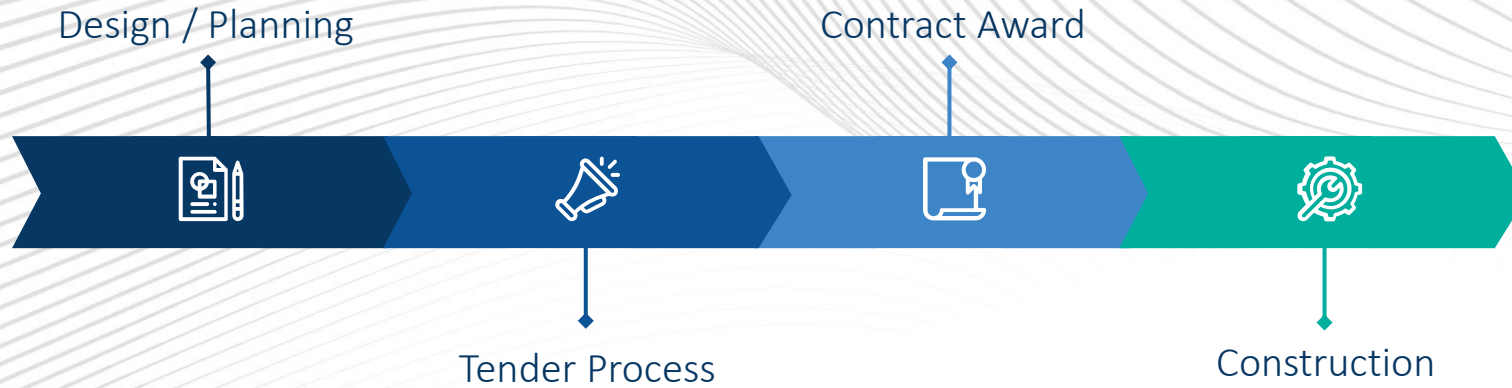
Low  
efficiency



Fire and  
spillage

\* From International Agency for Research on Cancer (IARC). IARC treats diesel emissions as Group 1 carcinogen - definite cause of cancer in humans





# Current workflow



Typically waiting around 6 months before power connection

Normally insufficient power on site



Cannot adopt electric plant efficiently until sufficient electricity supply available

# Early electrification on Government projects

In September 2020, the Development Bureau announced that all public work contracts must apply for temporary electricity and water supply for tenders issued after February 2021 to facilitate the use of electric plant, equipment and vehicles.

Application during detailed design with pre-construction for connection before construction starts (only up to 400 Amps)

**What about private sector?**



發展局

Development Bureau

*Technical Circular (Works) No. 13/2020  
Timely Application of Temporary  
Electricity and Water Supply for  
Public Works Contracts and Wider  
Use of Electric Vehicles in Public  
Works Contracts*

<https://www.devb.gov.hk/filemanager/technicalcirculars/en/upload/378/1/TCW%2013-2020.pdf>

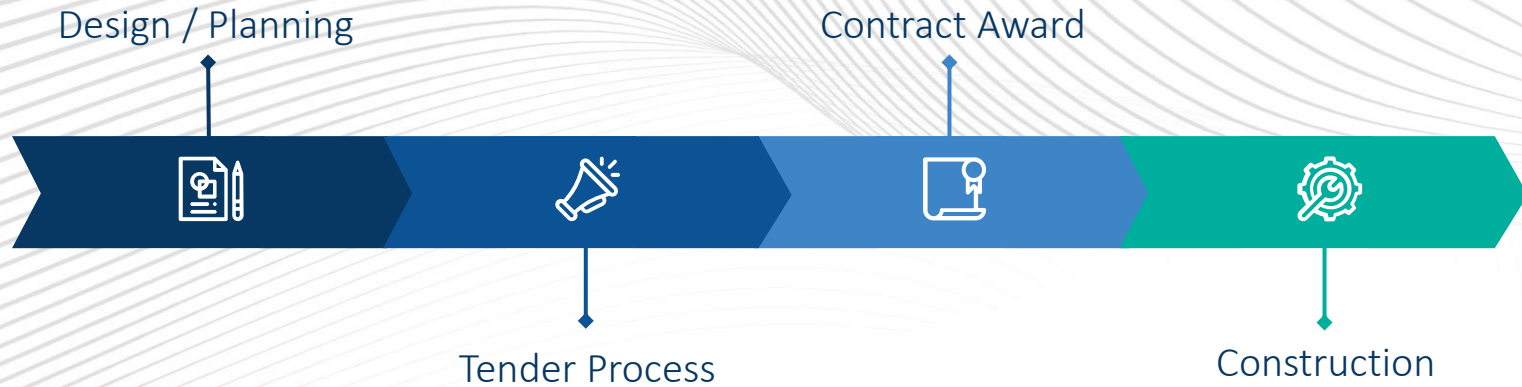
# Engaging the private sector in early electrification



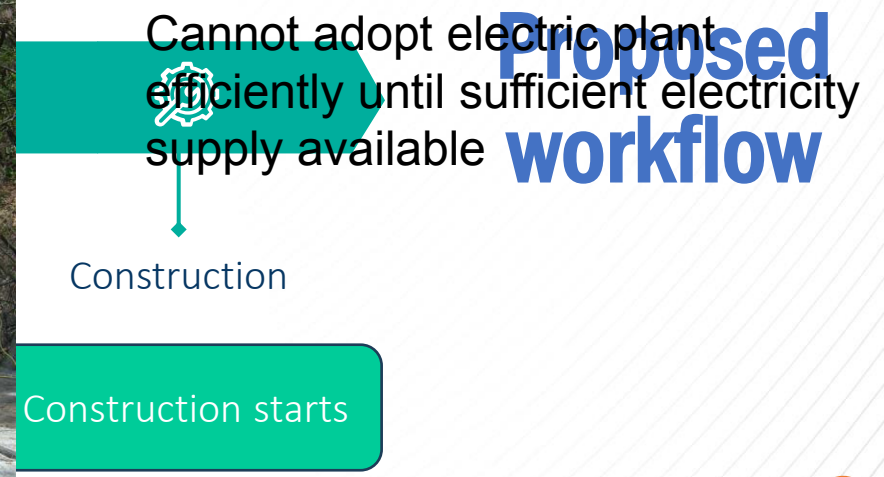
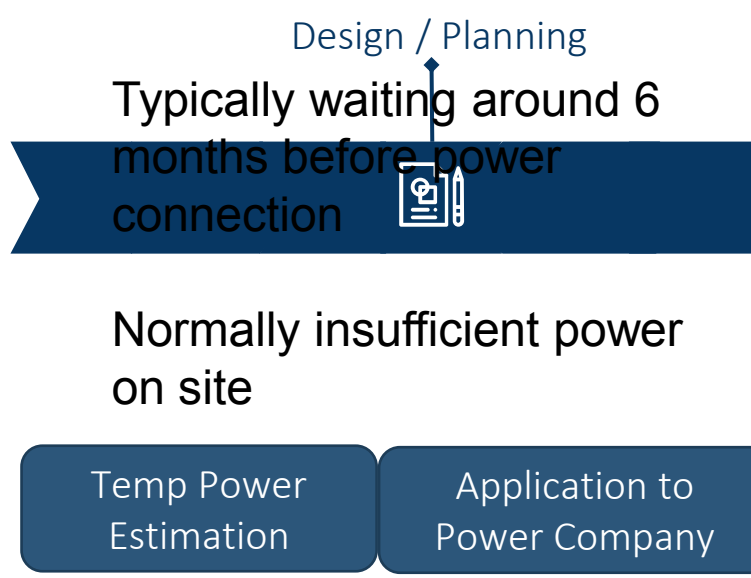
Supporting BEC to deliver a two-year **Power Up Coalition** programme of activities:

- The **Power Up Coalition** would encourage and facilitate timely electrification of construction sites to non-public works projects in Hong Kong, reduce use of diesel generators & diesel equipment, and promote zero-emission construction sites in the long term.
- Gammon recognised as 'Founding Member'
- Guideline and peak electricity forecasting tool developed and under review

All companies are welcome! *Please approach BEC for more details Information can be found under Low Carbon Charter: <https://bec.org.hk/en/bec-low-carbon-charter>*



# Current workflow



# Proposed workflow



# Vision for transition to zero carbon

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# Wider renewables adoption possible

- Potential for renewable energy on major multi-year projects
- Take advantage of Feed-in-Tariff
- Connection to the power grid is prerequisite



*Sai Sha Road Widening Work – 2019 CLP Smart Energy Award “Renewable Energy Category” Excellent Award*



# Gammon Technology Park

CLP Smart Energy Award  
**Renewable Energy**

Category  
Grand Award

&

**BEAM Plus**

Existing Building  
(Selective Scheme):  
Energy - Excellent)

# Gammon Climate Action Plan

**Net Zero  
Carbon\*  
by 2050**

**Science  
based  
target#**

- Reporting against recommendations of **Taskforce on Climate-related Financial Disclosures** in 2021 Sustainability Report
- Developing climate action plan to enable commitment to **Science Based Targets Initiative** during 2022 and seek approval in 2023
- Minimum 50% reduction by 2035 (Scope 1 and 2) and net zero by 2050 in line with HKSARG ambition for climate neutrality

\* = Scope 1 and 2

# = Scope 1, 2 and 3

# Climate change mitigation

## Role of suppliers / manufacturers

CONTRACTOR

SUPPLIERS





# Suppliers

## Low carbon materials



Global Cement  
and Concrete  
Association

Roadmap to net-zero in 2050

worldsteel  
ASSOCIATION



# Low Carbon Concrete Mixes



**CIC GREEN**  
PRODUCT CERTIFICATION  
CARBON LABELLING SCHEME

384 mixes assessed,

82% Platinum

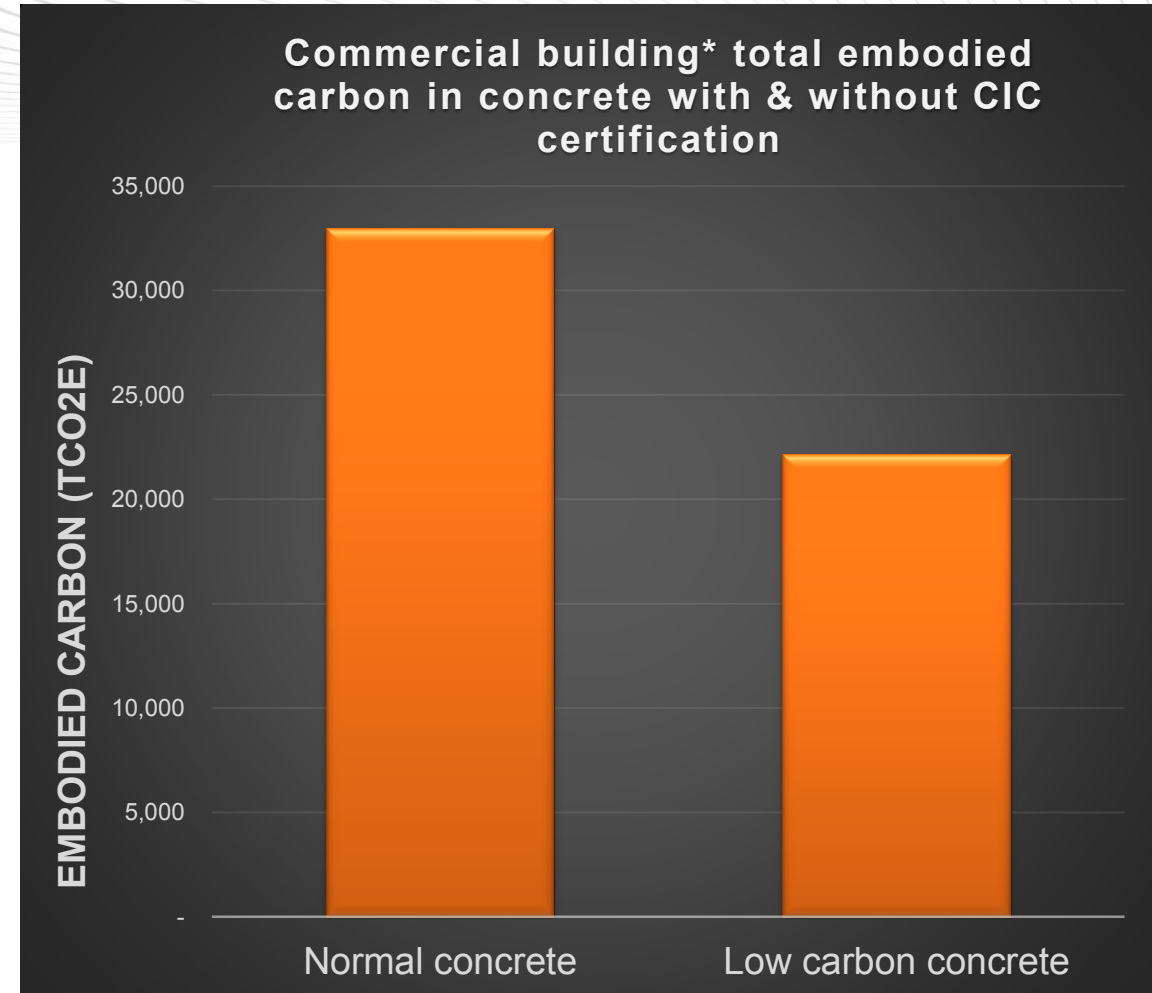
11% Gold



# CIC Green Product Certification

## High performance lower carbon concretes

- Lifecycle green house gas emission assessment verified against ISO 14067 Greenhouse gases — *Carbon footprint of products — Requirements and guidelines for quantification*
- The first concrete mixes in HK with CIC Carbon Labels
- Typically 15-30% carbon reductions
- Carbon curing technology adoption in 2022
- Potential GGBS cement replacement up to 50%



\* Completed commercial building with actual concrete quantities / mix types used with indicative carbon footprints from CIC CAT

# Steel

Limited supplies with certified high recycled content or low carbon production – externally assured carbon footprint or Environmental Product Declaration

Demand will increase - cost premiums likely



## The Net-Zero Steel Pathway Methodology Project

Final Report and Recommendations | July 2021



worldsteel  
ASSOCIATION

Responsible  
Steel standards & certification



Arceormittal | BlueScope | GFG | TATA STEEL | Responsible Steel | worldsteel ASSOCIATION

# Conclusion

**Climate Change Mitigation:  
What can you do right now?**



**SUPPLIER**  
Source / produce low  
carbon intensity  
products



**PROPONENT**  
Life-cycle carbon  
assessment and low  
carbon specifications

**CONTRACTOR**  
Deliver efficiently,  
offsite using low  
carbon energy

**DESIGNER**  
Lean design and  
programme offsite  
construction



Thank you

